

Chelmsford City Council Audit and Risk Committee

18th September 2024

Capital Programme Update and Provisional Outturn 2023/24

Report by:

Accountancy Services Manager (S151 Officer)

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Purpose

a) To report the capital expenditure incurred in 2023/24.

b) To provide an update on the approved Capital Schemes and variations in cost which have been identified at outturn and to date.

c) To provide an update on the approved Asset Replacement Programme for 2023/24 and 2024/25 for variations in cost and timing which have been identified at outturn and to date. Those schemes requiring approval will be taken forward to October Cabinet.

Recommendations

It is recommended that

1. The report be noted, and

2. Officers produce a report for October Cabinet including any comments from Audit & Risk Committee.

1. Background

The Council has a long-established process for monitoring and reporting its forecast expenditure and income against approved estimates. Formal monitoring reports are prepared on a regular basis, and these are supplied to all Cabinet Members.

2. Introduction

There are two types of expenditure, capital and revenue.

Capital expenditure relates to the acquisition or enhancement of assets, which have a useful life in excess of 12 months and are charged to the Council's balance sheet (this can include software, property, plant and equipment). To be an enhancement, the expenditure on the asset must lengthen substantially the useful life of the asset, increase substantially the open market value or increase substantially the extent to which the Council can use the asset. We can make capital grants to third parties or increase but not recorded on the Council's balance sheet. An example of this would be improvements made to an asset belonging to Essex County Council to improve public realm.

Revenue costs are ongoing. They are incurred to run an asset or to provide a service.

3. Capital Programme

The capital programme is split between larger schemes (works, improvements and refurbishments) and an asset replacement programme.

Services submit bids annually for schemes to be added to the capital programme. The schemes should add value to the organisation, provide revenue savings or additional income, move forward the Our Chelmsford, Our Plan Priorities or have statutory/health and safety implications.

The Asset Replacement Programme is required to maintain the existing level of service delivery by ensuring there is provision to replace items of equipment and vehicles on a regular basis. Approval of individual items is on an annual basis.

4. Capital Resources

Capital expenditure is funded in a number of ways, which may include grants, receipts, third party contributions, contributions from revenue, the use of external leasing and internal/external borrowing.

When capital resources are spent, the amount available to invest is reduced and therefore the amount of interest income received is reduced, which in turn affects the revenue budgets available. When we borrow internally to fund capital schemes there is an annual charge to revenue for the minimum revenue provision (MRP) and when we borrow externally there is an MRP and interest payment.

Capital resources are forecast and reported to Cabinet and Council as part of the revenue budget process. This reflects the cost of financing the capital programme. MRP and interest, are met by the revenue budget.

5. Capital Reporting

A 'Capital Programme Update' is taken to Cabinet in January and a 'Capital Programme Update and Outturn' report has previously been taken to Cabinet/Council in July each year. A further 'Capital Programme Monitoring and Update' report is taken to Cabinet in November. For 2024/25, the July monitoring will be replaced by an October report due to the timing of the general election. Officers are considering recommending to members that change in timing becomes permanent.

It is important to closely monitor capital expenditure as cost inflation has been historically high. Additionally, the cost of financing schemes impacts revenue budgets over the long term; given limited revenue resources higher capital spend will often mean less revenue resources to fund services.

6. Methods of Approval

New schemes are in the majority of cases recommended at Cabinet in January and approved by Council in February each year.

During the year, approval can be sought for further schemes or increases/changes to existing ones via supplementary approval or the use of urgency letters depending upon the level of expenditure required. An urgency letter authorises the Leader of the Council and Chief Executive to incur additional expenditure in extraordinary circumstances.

When schemes are approved, they are added to the capital programme and monitored throughout the year.

7. Capital Schemes

7.1 Monitoring Expenditure Against Latest Approved Budgets

Appendix 1 gives the overall capital outturn information for the completed Capital Schemes at the end of March 2024 and the latest forecast expenditure for the ongoing scheme costs. It identifies the anticipated variances in total individual scheme costs.

7.2 **Appendix 1** shows that the proposed cost of the Capital Schemes has increased by a net \pounds 2.381m against the latest approved budget of \pounds 119.25m, or 2% of the overall Capital Schemes' costs. This is summarised on the table.

| Change in Overall Programme cost (detail in Appendix 1) | |
|--|-----------|
| Approved Budget | £119.250m |
| Reductions in Scheme Costs | |
| Transfer Spend to Revenue | -£0.074m |
| Scheme number 9 – Theatre Refurbishment. £20k spend transferred to revenue. Consultant fees in this case are not capital. | |
| Scheme number $42 - Mass$ Tree-planting and Woodland Creation. £17k spend transferred to revenue as it does not meet definition of capital. | |
| Scheme number 43 – Green Initiatives Fund Phase 1. £37k transferred to revenue for Warmth Officer salary not capital. | |
| Reductions in Scheme Costs | |
| Spend from prior years transferred to Revenue – capital feasibility works now classified as revenue (main items are listed below) | -£0.419m |
| Scheme number 1 – Riverside Elevations. £22k feasibility spend removed as scheme not progressing. | |
| Scheme number 13 – Various Land Site Investigations. £255k spend transferred as land sites transferred to housing associations for social housing development in exchange for future nomination rights. | |
| Scheme number 22 – Housing Initiatives Development. £142k spend transferred as Railway Street Site transferred to housing association for social housing development in exchange for future nomination rights. | |
| Increases in Scheme Cost | |
| Scheme number 46 – CIL Parks and Open Spaces John Shennan | £0.010m |
| Playing Field Basketball Facility Scheme Number 57 – Tindal Square | £0.307m |
| | C2 640m |
| Scheme number 27 – Local Authority Housing Fund Round 2 (Govt grant passed to CHP by Council for Housing accommodation). No net cost to Council | £2.610m |
| Actual Increases in Completed Scheme Costs. | £0.057m |

Agenda Item 9

| Actual Increases in Completed Scheme Costs Funded | £0.071m |
|---|-----------|
| Actual Reductions in Completed Scheme Costs. | -£0.181m |
| Total Proposed Budget | £121.631m |

7.3 **Appendix 2** provides narratives, for capital scheme variances in excess of £25,000, against the latest Approved Budget.

7.4 **Appendix 1** also identifies when schemes are being delivered later than planned or expenditure is being deferred to a later year.

The majority of delays are where schemes are reliant upon conditions outside the control of Project Officers such as obtaining planning permission, consents and paying over CIL grants to third parties. Often the delay in the spend is favourable to the Council due to deferring financing costs or cash can be invested for longer.

7.5 **Appendix 1** does not provide details of the monetary value of the variance of in year spend. However, the original forecast expenditure for the year 2023/24 was £33.8m. The actual expenditure for 2023/24 was £19.051m. This is a net reduction for the spend in-year of £14.749m or 44%. The table below provides details of the schemes and shows the major variations over £1m.

| Schemes Where Expenditure is deferred to later years | |
|--|----------|
| Scheme 14 Enabling Lockside Growth Area (land purchases) – The spend on this scheme is dependent upon negotiations with third parties to acquire property and this has caused delays to the progress of the scheme. The budgets have been deferred to 2024/25. | -£2.516m |
| Schemes 20, 21, 22, 23 Housing Initiatives – (1) Acquisition of houses for temporary accommodation – remaining unspent balance £1.106m (2) Railway Street development £1.648m – scheme not being progressed by Council. Site transferred to housing association (3) Modular Units £0.300m – difficulty in identifying suitable sites (4) Exceptions Sites £0.1m budget not required. | -£3.154m |
| These budgets have been removed, pooled and deferred to later year. This was approved at Council February 2024. Where balances remain on the original scheme they are shown below as being deferred to 2024/25. | |
| Schemes 20 and 23 Housing Initiatives (1) Acquisition of houses for temporary accommodation – purchase of house did not complete in 2023/24 £0.387m (2) Exception Site £1.287m purchase delayed. Spend delayed to 2024/25. | -£1.674m |

| Scheme 58 – Chelmer Waterside Infrastructure – The scheme is not scheduled to complete until April 2025. Work on the relocation of the GPRS has been delayed due to bad weather. | -£4.494m |
|--|-----------|
| Scheme 75 CIL NE Bypass Bridge Forward Funding ECC – Although this was originally scheduled for payment in 2022/23 and was deferred to 2023/24, ECC have still not provided details for a loan agreement and the loan has now been deferred to 2024/25. | -£1.500m |
| Scheme 27 Local Authority Housing Fund Round $2 - \pounds 2.610m$ funding was awarded from DLUHC and has been paid over to CHP towards the cost of purchasing 15 properties. This removes any financial risk to the authority whilst ensuring Government funding is utilised | £2.610m |
| Other scheme variations where spend is third party dependent and schemes have been delayed (examples flood grant, CIL grants to third parties) | -£2.219m |
| Other scheme variations where spend is deferred | -£2.223m |
| Other schemes variations where cost increases occurred | £0.421m |
| Total In Year Underspend Against Original Forecast Spend | -£14.749m |

This delay in expenditure has been beneficial to the resourcing of the Council's 2023/24 capital expenditure and has delayed the use of finite capital resources and reduced the requirement for borrowing in the year and the impact on the revenue budget.

7.7 Update on Capital Schemes

7.7.1 HIF Access Road and Bridge and Associated Works

A report (not for publication) was taken to Council in July 2023 where it was agreed that the scheme should continue to the build stage and an additional £16.46m budget was approved.

The road and bridge are now under construction and the current completion date is forecast as April 2025.

Land Remediation and Decontamination – The first phase of this work is complete.

Relocation of Gas Pressure Reduction System (GPRS) – works have been delayed due to excessive rain and flooding of the site. This work was estimated to be completed by late summer 2024.

The resourcing of this scheme is under constant review and is impacted by the timing of the receipt of CIL income.

Dovedales Sports Centre Refurbishment

This is in the process of going out for tender with results expected back in August 2024. A further report will be made to Cabinet once the tenders have been reviewed.

Housing Initiatives

A review of Housing delivery has been undertaken and it was agreed that the individual budgets approved for housing initiatives should be pooled and used to assist in the delivery of any new policy coming from the review to assist in the delivery of temporary accommodation. The pooled budget is £6.964m.

Local Authority Housing Fund Grant

During the year, a successful application was made for grant funding. £2.61m was awarded and a grant payment for the full amount has been made to CHP which is being used towards the purchase of 15 properties. The Council will get full nomination rights to these properties.

7.7.2 Inflation

Many of the budgets set out in **Appendix 1** are approved on the basis of the best advice available at the time the bid requests were submitted. However, as mentioned in previous Council Budget reports, there has been unprecedented inflationary pressure in the economy which makes the outcomes of tenders for goods and services erratic. Changes required to project cost will be reported and approvals for additional budgets dealt with under the normal financial delegations.

7.7.3 Final Account Negotiations

Several large complex schemes were completed in 2022/23 and, although recorded as completed schemes, the final accounts with the main contractors were still being negotiated. It was previously highlighted that there was a risk with the costs previously reported and there might be additional cost once the final negotiations were completed.

The two schemes in this position were the Theatres Modernisation and Tindal Square Public Realm. The final accounts for the main contracts have now been agreed.

- Theatres' Refurbishment Final account settled within budget figure. There are still some outstanding works and the remaining budget is expected to fully cover the cost.
- Tindal Square Public Realm The final account has resulted in an additional overspend on the scheme of £307k. This was due to a number of compensation events claimed by the contractor. This will be funded from strategic CIL as it was previously agreed that the cost of the scheme would come from CIL funding. ECC have also agreed to contribute £65k towards the increased cost as they were responsible for some of the delays in delivery of the scheme. The net additional cost to the Council is £242k.

7.7.4 Feasibility Studies and Design Works

It should be noted that the capital programme includes a number of feasibility studies and design works. There is a financial risk with such schemes that needs to be noted. Any capital scheme where costs are incurred but the scheme is not completed or is undertaken via another method so does not result in a capital spend is likely to result in costs being re-classified from capital to revenue. The Council would have to use revenue reserves to meet such costs. Reserves of £1.5m were established within revenue.

Spend in prior years totalling $\pounds 0.419$ m has been transferred to revenue for schemes not progressing. A further $\pounds 0.146$ m was transferred for in-year spend. It is likely that further transfers will take place in 2024/25. The balance on the reserves is $\pounds 0.715$ m

8. Asset Replacements

8.1 Monitoring Against Latest Approved Budgets

Appendix 3 shows that the final outturn for 2023/24 is \pounds 3.292m. In the year, there was also expenditure of \pounds 0.282m which was reimbursed and funded by leasing. Under existing capital accounting rules, the leasing spend of \pounds 0.282m is not shown in 2023/24 as capital spend. Under new regulations effective from 2024/25, it would count as capital expenditure. Some \pounds 0.808m has been moved forward to 2024/25 or later years. The table below provides a summary.

| -£0.282m Total Outturn 2023/24 | £3.292m |
|--|----------|
| Adjustment for assets funded by leasing (treated as revenue in accounts, see below for more details) | |
| Variation in Asset Replacement Cost -£0.236m | |
| Made up of: | |
| Cost/funding changes | -£0.518m |
| Proposed Change in scheme phasing | -£0.808m |
| Approved Budget 2023/24 | £4.618m |

The net decrease at outturn is £1.142m which is summarised below

| Summary of Major Changes to budget 2023/24 | |
|--|----------|
| Capital budgets for vehicles were created to enable officers to acquire them either via outright purchase or leasing. Under leasing, the Council purchases the vehicles and then sells them onto lease companies at cost, in return for the Council paying | -£0.282m |

| future rental payments. This does not use capital resources. Under new accounting rules in 2024/25 it will be classified as borrowing and capital expenditure. | |
|---|----------|
| Grant applications funded by Disabled Facility Grant lower than forecast. For several years the grant we receive is in excess of the spend. We now hold a balance of £2.8m. The service is working with ECC to explore different options that could utilise the capital grant. | -£0.165m |
| Digital Replacements | -£0.151m |
| Other net Variations in Asset Replacement Cost | £0.080m |
| Total Outturn 2023/24 | -£3.292m |

8.2 **Appendix 3** also shows that the proposed budget for 2024/25 asset replacements is £6.408m compared to the approved budget of £5.6m. This is a net increase of $\pm 0.808m$, or 12.6%. This is due to the asset replacements being delayed from 2023/24 until 2024/25. The table provides a summary.

| Approved Budget 2024/25 | £5.600m |
|---|---------|
| Proposed Change in scheme phasing from 2023/24 – For detail see Appendix 3 2024/25 column "Rephasing from 2023/24" | £0.808m |
| Total Proposed Budget 2024/25 | £6.408m |

8.3 **Appendix 4** provides narratives, for those variances in excess of £25k for 2023/24 and narratives for those variances in excess of £25k for 2024/25 against the Latest Approved Budgets.

8.4. At February Council, a budget of £7.057m was also approved for replacements forecast as required in 2025/26. This budget will be reviewed during the year and any changes to cost and phasing will be reported. The additional year's approval gives service managers more control over placing orders for replacement items such as vehicles which may have delivery lead-in times of over 1 year and scheduling any associated works.

9. Funding of Programme

This will be reported to Cabinet.

10. Conclusion

- 10.1 The total cost of the Capital Schemes is forecast to increase by a net £2.381m more than the latest approved budget. The majority of the increases forecast in spend are funded by new grants or CIL.
- 10.2 There are some large schemes which have not been delivered against the originally agreed milestones due to circumstances outside of the control of the Project Officers.
- 10.3 The underspend on the Capital Schemes in 2023/24, £14.749m, is beneficial to the Council in terms of cashflow and financing as it has reduced the requirement to use internal borrowing in this financial year.
- 10.4 The 2023/24 Asset Replacement Schemes, £0.808m has been deferred to 2024/25. The realignment of the asset replacement budgets into later years is favourable to the Council as it delays the commitment of capital resources.
- 10.5 There is significant risk that the overall cost of the capital programme will increase as there are schemes which will require a full review of costs before they start as the estimates are potentially now understated due to inflation and cost increases. Resources used to fund the capital programme will be reviewed and reported to October Cabinet.

List of appendices:

Appendix 1 Capital Schemes – For each capital scheme, a comparison of the budgeted expenditure against the completed Schemes Outturn or with the Directors of Service forecast for the ongoing scheme.

Appendix 2 Capital Schemes Major Variations Narratives.

Appendix 3 Asset Replacement Schemes for 2023/24, a comparison of the budgeted expenditure against the Outturn.

Also, the Asset Replacement Schemes for 2024/25, a comparison of the budgeted expenditure against the Directors of Service forecast.

Appendix 4 Asset Replacement Schemes Major Variations Narratives for the years 2023/24 and 2024/25.

Background papers: Nil

Corporate Implications

Legal/Constitutional: None

Financial: As detailed

Potential impact on climate change and the environment: None

Contribution toward achieving a net zero carbon position by 2030: Acquisition of electric vehicles and green initiatives

Personnel: None

Risk Management: None

Equality and Diversity: (For new or revised policies or procedures has an equalities impact assessment been carried out? If not, explain why) None

Health and Safety: None

Digital: None

Other: None

Consultees:

All Services

Relevant Policies and Strategies: Medium Term Financial Strategy July 2023

| 0 1 Riv 2 Do 118 3 Do | SCHEME DESCRIPTION Active liverside Elevations Dovedales - Grant for Works | February 2 Schemes A Original | oved Budget 024 and Add pproved Sinc Additional/ Reduced (-) Approved Budget £000s -1,978 | itional New | Latest Forec Additional Appr More/(Less) Than Approved Budgets £000s | l Requires | Scheme Scheduled to Complete on Time against Original Programme | Additional Budget Approval Narrative |
|--|---|---|---|---------------------------------------|---|--------------------|---|---|
| Expenditur e to 31/03/2024 SC £000s SC 0 I 0 I 2 Do 118 3 0 Ch | Active liverside Elevations Dovedales - Grant for Works | Schemes A Original Approved Scheme Budget £000s 2,000 | Additional/ Reduced (-) Approved Budget £000s | Latest Approved Budget £000s | Appr More/(Less) Than Approved Budgets | Proposed Budget | to Complete on Time against Original | Additional Budget Approval Narrative |
| Expenditur e to 31/03/2024 SC £000s SC 0 I 0 I 2 Do 118 3 0 Ch | Active liverside Elevations Dovedales - Grant for Works | Original Approved Scheme Budget £000s 2,000 | Additional/ Reduced (-) Approved Budget £000s | Latest Approved Budget £000s | More/(Less) Than Approved Budgets | Proposed Budget | to Complete on Time against Original | Additional Budget Approval Narrative |
| Expenditur e to 31/03/2024 SC £000s SC 0 I 0 I 2 Do 118 3 0 Ch | Active liverside Elevations Dovedales - Grant for Works | Approved Scheme Budget £000s 2,000 | Reduced (-) Approved Budget £000s | Approved Budget £000s | Than Approved Budgets | Budget | to Complete on Time against Original | Additional Budget Approval Narrative |
| 0 1 Riv 2 Do 118 3 Do | Active liverside Elevations Dovedales - Grant for Works | 2,000 | | | £000s | £000s | | |
| 0 1 Riv 2 Do 118 3 Do | viverside Elevations | | -1,978 | 22 | | | | |
| 118 3 Do | Dovedales - Grant for Works | | -1,978 | 22 | | | | |
| 118 3 Do | | 28 | | | -22 | 0 | Budget Provision Removed Agreed February Council | £2m approved at Council February 2020 with delegation to Cabinet to approve detailed scheme. October 2023 scheme review Management Team and Informal Cabinet and provision to be removed. Existing spend to be transferred to revenue. Budget removed, reported to Council February 2024. Spend transferred to revenue £22k. |
| Ch | | | -2 | 26 | | 26 | Deferred | Approved at Council February 2020 and programmed for 2020/21. To be reviewed with potential refurbishment scheme in 2024/25. |
| Ch | Dovedales Sports Centre Refurbishment | 1,464 | | 1,464 | | 1,464 | Scheme under review | Budget approved Council March 2022. Delegated authority to the Director of Public Places to decide on the preferred scheme and spend within the approved budgets following consultation with the Cabinet Member for Safer and Greener Chelmsford. October 2023 scheme deferred to 2025/26 although work will progress on design. |
| 315 4 | Chelmsford Sports and Athletics Centre - Outdoor Track and External Upgrades | 350 | -35 | 315 | | 315 | Completed 2023/24 | £350k approved at Cabinet October 2022. To be funded from £300k \$106. |
| 190 5 | Chelmsford Sports and Athletics Centre - Gym nprovements | 168 | 13 | 181 | 9 | 190 | Completed 2023/24 | Approved by Council February 2023. Delegated authority to Director of Public Places to decide on the preferred scheme and spend within the approved budgets following consultation with the Cabinet Member for Safer and Greener Chelmsford. Scheme delegation signed and works progressing. |
| 6 Sou | outh Woodham Ferrers Pool Works and Plant | 275 | 60 | 335 | | 335 | Yes | Approved at Council February 2023. Scheduled for 2024/25. October 2023 Scheme deferred to 2025/26 pending outcome of application for Sport England Funding. Additonal £60k budget approved by Council February 2024. £233k Sport England grant awarded and scheme reprogrammed to 2024/25 due to spend date of grant. |
| 7 Hy | lylands House Stable Block Toilets | 44 | 16 | 60 | | 60 | Agreed to Defer to 2024/25 | Approved at Council February 2020 and programmed for 2022/23. Now programmed for 2023/24. October 2023 following review deferred to 2024/25. Cost reviewed and £16k additional budget approved February 2024. |
| | Iylands House Footpath and Car Park Improved ighting Scheme | 38 | | 38 | | 38 | New Scheme | Approved at Council February 2024. Programmed for 2025/26. |
| | | | | | | | | |
| | Connected Chelmsford | 1,000 | 2,246 | 3,246 | -20 | 3,226 | but still | Approved at Council February 2021. Delegated authority to Director and Cabinet Member for Connected Chelmsford for a £1m budget. An additional £500k was approved November 2021. A further £1.246m was approved by Council in March 2022 following the return of tenders for the works. £500k approved Cabinet October 2022. £20k transferred to revenue as spend did not qualify for capital, budget reduced. |
| 10 Oa | Daklands Museum Staff Room and Kitchen Refit | 24 | | 24 | | 24 | u u | Approved by Council February 2023 and scheduled for 2024/25. October 2023 following review rephased to 2026/27 |
| II Oa | Daklands Museum Roof Works | 63 | | 63 | | 63 | New Scheme | Approved at Council February 2024. Works scheduled for 2025/26. |
| | airer Chelmsford | | | | | | | |

| | | Latest App | roved Budget | - Approved | Latest Forec | ast Budget - | | |
|---|---|--|--|------------------------------|--|--------------------|---|---|
| | | February 2 | 024 and Addi | tional New | Additiona | Requires | | |
| | | Schemes A | pproved Sinc | e that Date | Аррг | oval | | |
| Net Expenditur e to 31/03/2024 | | Original Approved Scheme Budget | Additional/ Reduced (-) Approved Budget | Latest Approved Budget | More/(Less) Than Approved Budgets | Proposed Budget | Scheme Scheduled to Complete on Time against Original Programme | Additional Budget Approval Narrative |
| £000s | SCHEME DESCRIPTION | £000s | £000s | £000s | £000s | £000s | | |
| 251 | 12 Land Development Site Investigations - Waterside | 365 | 50 | 415 | I | 416 | Programme of works to be determined | Approved Cabinet November 2021. Additional £50k approved by Council February 2024. |
| 478 | 13 Various Land Sites' Disposal Costs | 612 | 255 | 867 | -255 | 612 | Under review | Approved Council February 2022. Delegated authority to the director to spend within the approved budget. Additional budget approved £120k February 2023 Council. Council report in July decision taken to transfer some smaller sites rather than develop in house, therefore prior spend will need to be transferred to revenue. £255k transferred to revenue 23/24. |
| 3,440 | 14 Enabling Lockside Growth Area | 450 | 5,506 | 5,956 | | 5,956 | In Negotiations - Late delivery | A Report taken to Cabinet in March 2018 requesting £4.5m and recommended to go on for Council approval. As there was a requirement to spend the budget earlier than the Council approval in July 2018 a sum of £450k was approved via an urgency. The remaining budget for the scheme was approved by Council in July 2018. An additional £500k was approved November 2021. Additional £956k approved July Council 2022. October 2023 delay in purchase of properties now delayed until 2024/25. Acquisition of remaining 3 properties delayed to 2025/26. |
| 1,678 | IS Industrial Units | 1,200 | 432 | 1,632 | 46 | 1,678 | Completed 2023/24 | Approved at Council February 2019. Following a reassessment of the budget £400k was removed. Additional £200k was approved November 2021 due to rising prices of materials and construction. An additional £850k was approved by Council February 2022. Additional spend required to meet planning requirements for highways access. |
| I | 16 Land Acquisition Cemetery/Crematorium | 1,800 | 2,200 | 4,000 | | 4,000 | To identify potential Land Site | Approved at Council February 2019. Additional £1.8m approved Council February 2020. Additional £2.4m approved July 2022 Council. October 2023 Potential site identified, surveys for suitability being undertaken, budget adjusted for estimated cost of land Council February 2024. |
| | 17 High Chelmer Roof | 1,500 | -1,500 | 0 | | 0 | Removed to Aspirational. Agreed Council February 2024 | Approved at Council February 2020 and programmed for 2021/22. These works had been programmed to commence in 2026/27. October 2023 review has resulted in budget being removed due to insufficient clarity abouit timing. |
| | 18 Refurbishment of Commercially Leased Properties - Visteon | 720 | | 720 | | 720 | New Scheme | Approved at Council February 2024. Delegation to Cabinet to approve a business case following feasiblity. Works required to enable reletting of property. |
| 2,136 | 19 Refurbishment of Commercially Leased Properties - Eagle House | 720 | 1,480 | 2,200 | -64 | 2,136 | Completed 2023/24 | Approved at Council February 2020. Delegated authority to Director and Cabinet Member for Fairer Chelmsford. An additional £380k was approved November 2021. Additional £1.1m agreed at Cabinet October 2022. Urgency approved November 2022. |
| 6,707 | 20 Housing Initiatives to Support the Homelessness and Rough Sleeper Strategy (ii) Acquisition 20 × Houses | 8,200 | -1,106 | 7,094 | | 7,094 | Remaining budget removed. Agreed Council February 2024 | land Cabinet Member for Fairer Chelmsford, Budget for purchase of 20 houses, 17 properties purchased |
| | 21 Housing Initiatives to Support the Homelessness and Rough Sleeper Strategy (ii) Modular Units | 3,510 | -3,510 | 0 | | 0 | Budget removed. Agreed Council February 2024 | Approved at Council February 2022 and currently programmed for 2022/23. Delegated authority to Director and Cabinet Member for Fairer Chelmsford. £3.510m budget not required and used to establish new pooled fund. See scheme no.24. |

| | | | Latest Appr | oved Budget | t - Approved | Latest Forec | ast Budget - | | |
|--|----|--|------------------------------|--|------------------------------|--|--------------------|---|---|
| | | | 1 1 | 024 and Add | | Additiona | Requires | | |
| | | | Schemes A | pproved Sinc | e that Date | Арри | oval | | |
| Net Expenditur e to 3 1/03/2024 | | | Approved Scheme Budget | Additional/ Reduced (-) Approved Budget | Latest Approved Budget | More/(Less) Than Approved Budgets | Proposed Budget | Scheme Scheduled to Complete on Time against Original Programme | Additional Budget Approval Narrative |
| £000s | | SCHEME DESCRIPTION | £000s | £000s | £000s | £000s | £000s | | |
| 0 | 22 | Housing Initiatives to Support the Homelessness and 2 Rough Sleeper Strategy and Affordable and Social Housing - Development | 1,900 | -1,648 | 252 | -252 | 0 | removed. Agreed | Approved at Council February 2020. Delegated authority to Cabinet. Completion estimated 2024/25. Provision for development Railway Street. July 2023 decision to transfer site rather than develop in house. Previous spend will need to be transferred to revenue. $\pounds142k$ transferred to revenue remaining and $\pounds110k$ not required. $\pounds1.648m$ budget agreed not required and used to establish new pooled fund. See scheme no. 24. |
| 13 | 23 | Housing Initiatives to Support the Homelessness and Rough Sleeper Strategy and Affordable and Social Housing - acquisition of land | 2,000 | -700 | 1,300 | | 1,300 | Dependent on Third party | Approved at Council February 2020. Delegated authority to Cabinet. Report taken to Council in July and ± 1.3 m budget approved to purchase land for affordable housing. ± 0.7 m not required and used to establish new pooled fund. See scheme no. 24. |
| | 24 | 4 Housing Initiatives Future schemes to be developed | | 6,964 | 6,964 | | 6,964 | Business Case to be Developed | October 2023 - Review of housing delivery being undertaken. All unallocated/unspent housing initiatives budgets have been pooled into one single pot which will be used to assist in the delivery of any new policy determined from the review to assist in the delivery of temporary accommodation. Approved Council February 2024. |
| | 25 | Initiatives to increase the provision of Affordable Housing Funded by S106 - Grants | 1,643 | -1,325 | 318 | | 318 | Dependent on Third party | Budget approved in principle February 2022 Council. Delegated authority to the Director of Sustainable Communities to decide upon the preferred scheme and spend within the approved budgets following consultation with the Cabinet Member for Fairer Chelmsford. £318k grant for CHP approved by delegation. This budget has been removed and the S106 funding redirected to the purchase of land for affordable housing. |
| 35 | 26 | Housing Grant to CHESS | 350 | | 350 | | 350 | New Scheme | Approved by Council February 2024 for payment in 2024/25. Initial payment made in 2023/24 to support initiative. |
| 2,270 | 27 | V Local Authority Housing Fund Round 2 | | | 0 | 2,610 | 2,610 | New Scheme | Grant awarded and paid over to CHP for acquisition of properties. |
| 1,895 | 28 | 3 Drakes' Lane Travellers Site | 1,950 | -56 | 1,894 | I | 1,895 | Completed 2023/24 | Approved by Urgency March 2021. |
| | | Greener and Safer Chelmsford | | | | | | | |
| | 29 | Cemetery and Crematorium Infrastructure | 6,800 | | 6,800 | | 6,800 | Business Case to be Developed | Approved Council February 2020 with a delegation for Cabinet to approve a final scheme. |
| 83 | 30 | Cemetery Toilet Refurbishment | 86 | | 86 | -3 | 83 | Completed 2023/24 | Approved at Council February 2022. Delegated authority to Director to spend within approved budget. |
| 27 | 31 | Cemetery Lining of Foul Water Drain | 29 | | 29 | -2 | 27 | Completed 2023/24 | Approved at Council February 2023. Scheduled for 2023/24. |
| 16 | 32 | 2 Crematorium Office Pyramid Roof | 18 | | 18 | -2 | 16 | Completed 2023/24 | Approved at Council February 2023. Scheduled for 2023/24. |
| 51 | | Civic Offices Improvement Programme | 460 | 31 | 491 | | 491 | | Approved Council February 2020 with a delegation for the Director and Cabinet Member for Safer and Greener Chelmsford to approve a final scheme. October 2023 £31k vired from replacement scheme. |
| | 34 | Civic Centre Ventilation and Roof Works | 30 | | 30 | | 30 | New Scheme | Approved at Council February 2024. Scheduled for 2024/25. |
| 148 | 35 | 5 Community Flood Improvements | 184 | I | 185 | | 185 | Works Completed Monitoring to continue | Capital grant received to enable the works to be completed. This scheme was approved by Cabinet in June 2017. |
| | 36 | Beaulieu Park Pavilion Refurbishment | 57 | | 57 | | 57 | No | Approved at Council February 2020 and programmed for 2021/22. Deferred due to decarbonisation feasibility works to 2025/26. |

| | | | roved Budget 024 and Addi | •• | Latest Forec | • | | |
|---|---|----------|--|------------------------------|--|--------------------|---|---|
| | | - | pproved Sinc | | Аннина | • | | |
| Net Expenditur e to 31/03/2024 | | Original | Additional/ Reduced (-) Approved Budget | Latest Approved Budget | More/(Less) Than Approved Budgets | Proposed Budget | Scheme Scheduled to Complete on Time against Original Programme | Additional Budget Approval Narrative |
| £000s | SCHEME DESCRIPTION | £000s | £000s | £000s | £000s | £000s | | |
| | 37 Chancellor Park Pavilion Works | 46 | | 46 | | 46 | No - deferred to 2024/25 | Approved at Council February 2020 and programmed for 2021/22. Deferred due to decarbonisation feasibility works to 2024/25. |
| 14 | 38 Beaulieu Pavilion Health and Safety Works | 33 | | 33 | | 33 | No | Approved by Council Feb. 2022. Delegated authority to the director to spend within the approved budget. |
| 181 | 39 Oaklands Park Upgrade Tennis Courts | 91 | 90 | 181 | | 181 | Completed 2023/24 | Approved by Council Feb. 2022. Delegated authority to the director to spend within the approved budget. Additional £86k budget approved February Council 2023 funded by contribution. Scheme has been amended from MUGA to upgraded tennis courts. Additional £4k approved Council February 2024 based on forecast cost. |
| | 40 Rivers and Waterways Improvements | 600 | -107 | 493 | | 493 | No - Scheme to be developed | Approved at Council February 2020 with a delegation to the Director and Cabinet Member for Greener and Safer Chelmsford. Originally programmed over 3 years commencing 2021/22. Start of three year programme deferred to 2024/25. |
| 55 | 41 Automatic Floodgates and Provision of Locks - Feasibility | | 107 | 107 | | 107 | No | Budget approved September 2020 Cabinet. Budget vired from Rivers and Waterways Improvements. |
| 70 | 42 Mass Tree planting and Woodland Creation | 4,400 | -2,750 | 1,650 | -17 | 1,633 | Reviewed Annually | Approved at Council February 2020 £4.4m with delegated authority to Director of Public Places, S151 Officer and the relevant Cabinet Members. Funding to be sought circa £2m. Three year programme scheduled wef 2021/22. Spend will now occur over longer period to 2029/30. Budget reduced £2.6m reduction reported to Council February 2024. |
| 102 | 43 Green Initiatives Phase I | 500 | -145 | 355 | -37 | 318 | Business Cases to be Developed | Approved by Council February 2022. Two year programme with delegated authority to the Director of Public Places to spend within the approved budgets. Following consultation with the Cabinet Member for Safer and Greener Chelmsford, he will decide on the preferred schemes. £102k vired towards cost of electric vehicle - approved February 2023. October 2023 £43k vired to fund additional cost of electric sweepers. £37k budget transferred to revenue in relation to spend not capital. |
| | 44 Green Initiatives Fund Phase 2 | 6,500 | -3,100 | 3,400 | | 3,400 | Business Cases to be Developed | Approved in principal Council Feb 2023 with delegated authority is given to the Director of Public Places, who after consultation with the Cabinet Member for Safer Chelmsford, will agree on the 6 year programme commencing 2024/25 for various schemes which will help the organisation achieve its objective of being Net Zero Carbon by 2030 and to ensure the spend is within the approved budgets. October 2023 Programme reviewed for affordability, budget reduced. |
| 9 | 45 CIL Landscape Enhancement Scheme Chignal Road | 11 | | 11 | | 11 | Yes | CIL funding approved October 2018 Chignal Road Landscaping scheme approved February 2019 Council. |
| | 46 CIL Parks and Open Spaces - John Shennan Basketball | | | | 10 | 10 | New Scheme | CIL neighbourhood grant application from Moulsham Community Trust approved April 2024. |
| 533 | 47 Chelmsford Indoor Market Refurbishment | 500 | 100 | 600 | | 600 | Indoor works completed. Outdoor works deferred to 2024/25 | Approved supplementary estimate February 2018. Scheme design finalised. Additional supplementary estimate approved for £200k December 2018 in order to implement the preferred design with suspended ceiling. Estimate reduced by £50k. New budget reported Council February 2020. A further reduction in budget, £50k, was noted by Council in July 2020. |
| | 48 Retail Market Drainage Improvements | 31 | | 31 | | 31 | Deferred to 2024/25 | Approved by Council February 2022. Delegated authority to Director to spend within approved budget. |

| | | | Latest Appr | oved Budget | t - Approved | Latest Fored | ast Budget - | | |
|--|----|--|-------------|--|------------------------------|--|--------------------|---|--|
| | | | | 024 and Add | •• | Additiona | | | |
| | | | - | pproved Sinc | | Арр | - | | |
| Net Expenditur e to 3 I/03/2024 | | | - | Additional/ Reduced (-) Approved Budget | Latest Approved Budget | More/(Less) Than Approved Budgets | Proposed Budget | Scheme Scheduled to Complete on Time against Original Programme | Additional Budget Approval Narrative |
| £000s | | SCHEME DESCRIPTION | £000s | £000s | £000s | £000s | £000s | | |
| | 49 | 9 Retail Market Traders' Conveniences Remodelling | 102 | | 102 | | 102 | Agreed to defer to 2026/27 | Approved Council February 2023. Scheduled for 2023/24. October 2023 reviewed and deferred to 2026/27. |
| | 50 | 0 Retail Market Canopy Roof Liquid System | 90 | | 90 | - | 90 | New Scheme | Approved by Council February 2024. Works scheduled for 2025/26. |
| | 51 | High Chelmer MSCP and Retail Market Red Walkway Health and Safety works | 14 | | 14 | | 14 | New Scheme | Approved by Council February 2024. Works scheduled for 2024/25, |
| | 52 | 2 Market Road Conveniences Accessibility | 20 | | 20 | | 20 | No | Approved by Council February 2023. Scheduled for 2023/24. |
| 99 | 53 | ³ Public Convenience Refurbishment - Admirals and Central Park | 168 | | 168 | | 168 | Yes | Approved by Council February 2023 £84k each site. Two year programme scheduled to commence 2023/24. Central Park completed £113k. Remaining budget for Admirals Park £55k. |
| | 54 | 4 Freighter House Depot Resurfacing Works | 216 | | 216 | | 216 | Yes | Approved at Council February 2023. Five year programme scheduled to commence 2024/25. |
| | | | | | | - | | | |
| | | Sustainable Development | | | | - | | | |
| 389 | 55 | 5 Chelmsford Flood Resilience Programme | 4,833 | 0 | 4,833 | | 4,833 | Business case to be developed | This is the unspent budget from the withdrawn Environment Agency (EA). A new programme of works will be brought back to Cabinet at a later date. Agreement for \$106 grants to be paid over to the EA. |
| 32 | 56 | 6 Public Realm Wayfinding Signs Phase 3 | 150 | | 150 | | 150 | No | Approved Council February 2021. Funding from ECC. 3 year programme ending 2022/23. Still waiting for ECC to approve scheme. |
| 4,781 | 57 | 7 Public Realm Tindal Square Design and Construction | 160 | 4.567 | 4,727 | 307 | 5,034 | Completed - final account for works agreed | Approved at Council February 2018. The design works were completed 2020/21. Additional £320k approved by Cabinet June 2020 for design and tender to be funded from S106. Report taken to Cabinet October 2021 and urgency letter requested for approval of the agreed scheme an additional £3358m. Additional £485k approved at October 2022 Cabinet. Additional funding from ECC £450k. Additional budget approved February 2024 £339k. Update May 2024 - agreement reached on final account settlement. Additional budget £307k required to be funded from CIL and ECC have agreed in principal to an additional contribution of £65k. |
| 18,311 | 58 | 8 Chelmer Waterside Infrastructure (HIF) - Grant Funded | 15,500 | 28,130 | 43,630 | - | 43,630 | No | \pounds 15.5m approved at Council February 2020 with a delegation to Cabinet to approve final scheme. Council December 2020 approved an additional \pounds I Im budget to be funded by \pounds 5.05m CIL, \pounds I.1m S106 and \pounds 2.85m additional HIF grant. \pounds 2m provision for commuted sum could also be funded by CIL if available otherwise it would result in additional borrowing. \pounds 375k approved July 2022 Council for increased design fees and appointment of Project Manager. As noted on previous reports to Cabinet and Council, the cost of scheme is expected to increase significantly above the approved budget. A \pounds 9m increase was previously discussed and officers believe it may be materially higher when a report is made Council in July for a decision as to how to progress the works. An additional \pounds 16.410m was approved by Council in July 2023. |
| 1,461 | 59 | 9 S106 Beaulieu Park Station | 100 | ١,550 | 1,650 | | 1,650 | Unspecified | Scheme approved for £100,000 via Director of Sustainable Communities delegated authority. £1,550,000 approved at Council February 2016. The expenditure on this scheme will be funded by \$106. |
| 2,865 | 60 | 0 S106 Beaulieu Park Station 2nd Phase | 2,917 | 514 | 3,431 | | 3,431 | Unspecified | £2.917m approved at February Council 2018. The expenditure on this scheme will be funded by \$106. |
| 32 | | I S106 Stonebridge Illuminations | 37 | 6 | 43 | | 57 | No | Approved by delegation April 2019. Additional budget approved by delegation March 2020 £6k. |
| 2 | 62 | 2 S106 River Can Pathway Lighting Design | 10 | 6 | 16 | -14 | 2 | No | Approved by delegation £10k January 2020. Additional budget approved by delegation March 2020 £6k. |
| 81 | 63 | 3 S106 Public Art Channels | 21 | 81 | 102 | | 102 | No | Approved by delegation January 2020 £21k. Additional sum approved by delegation £79k October 2021. £2k approved Council February 2024. |
| | 64 | 4 S106 Marconi Water Tower | 30 | | 30 | | 30 | Unspecified | £30k approved at February Council 2024. |
| 71 | 65 | 5 S106 Strategic Borough Sports | | | 0 | 71 | 71 | Unspecified | Runwell Sports and Social Club grant to cover costs of scheme |

| | | 1 - 4 4 A | | A | | and Developed | | |
|------------|--|------------------|----------------------------|---------------|---------------|---------------|----------------------------------|--|
| | | | oved Budget 024 and Add | •• | Latest Forec | - | | |
| | | - | pproved Sinc | | Аданова | | | |
| | | Schemes A | pproved Sinc | e that Date | Аррі | Uvai | | |
| | | | | | | | Scheme Scheduled | |
| Net | | Original | Additional/ | | More/(Less) | | to Complete on | |
| Expenditur | | • | Reduced (-) | Latest | Than | | Time against | Additional Budget Approval Narrative |
| e to | | Scheme | Approved | Approved | Approved | Proposed | Original | |
| 31/03/2024 | | Budget | Budget | Budget | Budgets | Budget | Programme | |
| £000s | SCHEME DESCRIPTION | £000s | £000s | £000s | £000s | £000s | | |
| 145 | 66 CIL Sutherland Lodge Refurbishment | 525 | | 525 | | 525 | No. Now being | Approved Council July 2017. |
| CF1 | | 525 | | 525 | | 525 | spnt | |
| | | | | | | | Dependent on | CIL funding approved Cabinet October 2018 scheme to be included in capital programme approved by February |
| | 67 CIL St Andrew's Scout Hut Building | 80 | | 80 | | 80 | | Council 2019. This grant is currently under review and a report will be taken to propose that some of the grant |
| | | | | | - | | Under Review | is redirected to another facility. |
| 64 | 68 CIL Integrated Cycling Infrastructure Grant | 100 | | 100 | | 100 | - | CIL funding approved at meeting of the CIL Panel 23/1/2020. |
| 950 | 69 CIL Trinity Road School Improvements | 950 | | 950 | | 950 | 2023/24 | Approved at Council February 2021 |
| | 70 CIL Grant Chelmsford Society Model Engineers | 5 | | 5 | | | No - dependent on Third party | |
| 10 | 71 CIL Knife Angel Legacy Public Art | 10 | | 10 | | 10 | No - dependent on Third party | CIL funding agreed - approved £10k Council February 2024. |
| | | | | | - | | No - dependent on | £100k CIL funding approved December 2021 for green initiatives grant funding. Spend approved Council |
| 26 | 72 CIL Green Initiatives - Various Schemes | 15 | 31 | 46 | | 46 | Third party | February 2022. £100k pot is drawn down following approval of applications for funding. |
| | 73 CIL NE Bypass Bridge Forward Funding | 1,500 | | 1,500 | | 1,500 | Dependent on | Forward funding grant to ECC to be made 2021/22. Approved Council May 2021. |
| | 74 CIL Army and Navy Contribution to ECC | 4,000 | -4,000 | 0 | | 0 | | Approved Council July 2022. October 2023 Review resulted in budget provision being removed and scheme to be included on future aspirations schedule. |
| | 75 CIL ECC East Chelmsford Cycling and Walking Connectivity | 1,500 | -1,500 | 0 | | 0 | | Approved Council July 2022. October 2023 Review resulted in budget provision being removed and scheme to be included on future aspirations schedule |
| 70 | 76 UK Shared Prosperity Fund - Various Grant Funded Schemes | 346 | | 346 | | 346 | Yes | Approved by Council February 2023. Three year funded programme commenced 2022/23. |
| 84 | 77 Rural England Prosperity Fund- Supporting Businesses and Communities | 400 | | 400 | - | 400 | Yes | Approved by Council February 2023. Two year funded programme commencing in 2023/24. |
| 33 | 78 Garden Communities Infrastructure Fund | | 290 | 290 | | 290 | Dependent on Third parties | Various schemes will be grant funded |
| | 79 High Chelmer Car Park Lifts | 355 | | 355 | | 355 | Yes | Approved by Council February 2023. Scheduled for 2025/26. |
| | 80 High Chelmer car Park Waterproofing Levels 11,12,13 | 500 | 350 | 850 | | 850 | Brought Forward to 2024/25 | Approved by Council February 2023. Scheduled for 2025/26. Works have become urgent and needs to be rescheduled to 2024/25. Additional £350k approved by Council February 2024. |
| | 81 High Chelmer MSCP Improvement Works | 148 | | 148 | | 148 | | Approved by Council February 2024. Works scheduled for 2024/25. Funded by Contribution from SEPP. |
| | 82 Fairfield Road Car Park Resurfacing and Relining | 84 | | 84 | - | 84 | | Approved by Council February 2024. Works scheduled for 2024/25. Funded by Contribution from SEPP. |
| 52,840 | Grand Total | 87,636 | 31,614 | 119,250 | 2,381 | 121,631 | | |
| 52,040 | | 07,030 | 51,014 | Net Variation | | 121,031 | | |
| | | | I | | | | | |
| | | Summary of | Changes Sin | ce Previous | Council Repo | | | |
| L | | | | | | £000's | | |
| | | Latest Approv | | | | 117,804 | | |
| | | Previously Ap | | es | | | | |
| | | New Schemes | | | antina Cal | 1,961 | | |
| | | Supplementary | | | sting Schemes | 0 | | |
| | | Completed sc | nemes remove | u | | -515 | | |

| r | | | | | | | | |
|------------|--------------------|----------------------------------|-----------------|----------------|---------------|----------|------------------|--------------------------------------|
| | | | | | Latest Forec | | | |
| | | February 2 | 024 and Add | itional New | Additiona | Requires | | |
| | | Schemes A | pproved Sinc | e that Date | Арри | oval | | |
| | | | | | | | | |
| | | | | | | | Scheme Scheduled | |
| Net | | Original | Additional/ | | More/(Less) | | to Complete on | |
| Expenditur | | Approved | Reduced (-) | Latest | Than | | Time against | Additional Budget Approval Narrative |
| e to | | Scheme | Approved | Approved | Approved | Proposed | Original | |
| 31/03/2024 | | Budget | Budget | Budget | Budgets | Budget | Programme | |
| £000s | SCHEME DESCRIPTION | £000s | £000s | £000s | £000s | £000s | | |
| | | Total Appro | ved Budget | | | 119,250 | | |
| | | Latest Fore | cast Variation | ns shown abo | <u>ve</u> | | | |
| | | Increased bud | gets completed | d schemes to b | e noted | 127 | | |
| | | Increased Buc | lgets Require A | Approval | | 1 | | |
| | | Increased Bud | lgets Require A | Approval Funde | d | 2,927 | | |
| | | Decreased bu | dgets transferr | ed to revenue | | -74 | | |
| | | Decreased bu | dgets complete | ed schemes | | -181 | | |
| | | | | | ed to revenue | -419 | | |
| | | Virement Fro | m Capital Repla | acement | | 0 | | |
| | | Latest Forecast Budget June 2024 | | | | | | |
| | | _ | | | | | | |
| | | | | | | | | |

| | Appendix 2 Reasons for Variations | Greater Than | £25,000 | | | | |
|----|--|-----------------|---------------------|--------|-------------------------------|------------|--|
| | | Latest Approved | Estimated Budget | | | Percentage | |
| | Scheme Description | Budget | Required | | Variation Type | Change | Reason |
| | | £000's | £000's | £000's | | | |
| I | Riverside Elevations | 22 | 0 | -22 | Budget removed | -100.00% | Scheme removed remaining spend on scheme transferred to revenue as aborted cost |
| 13 | Various Land Sites' Disposal Costs | 867 | 612 | -255 | Reduced Budget | -29.41% | Spend on development sites agreed to be transferred to Guiness Housing transferred to revenue as aborted costs |
| 15 | Apiary Yard (Galleywood Hall) Development Industrial Units | 1,632 | 1,678 | 46 | Increased Budget | 2.82% | Scheme completed and has resulted in an overspend. Additional spend in relation to meeting access requirements imposed by ECC. |
| 19 | Refurbishment of Commercially Leased Properties - Eagle House | 2,200 | 2,136 | -64 | Reduced Budget | -2.91% | Completed scheme resulted in underspend |
| 22 | Housing Initiatives to Support the Homelessness and Rough Sleeper Strategy and Affordable and Social Housing - Development | 252 | 0 | -252 | Reduced Budget | -100.00% | Railway Street site to be transferred to Guiness Housing for development therefore spend to date on scheme has been transferred to revenue as aborted cost, £142k. Remaining budget not required, £110k. |
| 27 | Local Authority Housing Fund Round 2 | 0 | 2,610 | 2,610 | Increased budget fully funded | 100.00% | We have been awarded a grant from DLUCH which has been transferred to CHP towards the acquisition of 15 properties. |
| 43 | Green Fund Initiatives Phase I | 355 | 318 | -37 | Budget reduced | | Although this is being reported as a variation the spend did take place but did not qualify as capital and was transferred to revenue. Appropriate revenue resources have been allowed for to fund this cost in financial planning. The budget has been reduced by this amount. |
| 57 | Public Realm Tindal Square Design and Construction | 4,727 | 5,034 | 307 | Increased Budget fully funded | 6.49% | The final account has now been agreed, although still not confirmed in writing. Under the terms of the contract for the project it is anticipated that due to a number of compensation events that an additional budget of £307k is required to close the final account. ECC have agreed in principal to provide funding towards the cost of £65k with the remainder coming from strategic CIL as previously agreed cost of scheme should come from CIL. |
| 65 | S106 Strategic Borough Sports | 0 | 71 | 71 | Increased budget fully funded | 100.00% | Although there was no budget for this spend there is an agreement to transfer grant payments to Runwell Sports and Social Club to match their expenditure for a new facility. |
| | | | | | | | |

| APPEN | DIX 3 | | | | | | | | | | |
|--|--|--|--------------------------------|-----------------|---|---|-----------------------------|---|-------------------------------|---|--|
| | CAPITAL ASSET ROLLIN | G/REPL | ACEM | ENT P | ROGRA | MME | | | 1 | 1 | |
| | | | | 2 | 023/24 | | | <u>2024/25</u> | | | |
| | | REPLACEM FROM | ENT PROG LATEST AF | | 2024/25 REPLACEMENT PROGRAMME - CAPITAL EXPENDITURE REPHASING VARIATIONS | | | | | | |
| | | | Analy | sis of Vari | ations | | | | Variations | | |
| Net Expenditure to 31/03/2024 | CAPITAL ASSET REPLACEMENT PROGRAMME | Latest Approved Estimates for 2023/24 | Change in Scheme Phasing | New Proposal | More/Less (-) Than Approved Budgets | Net Variance for 2023/24 Additional Cost | Total Outturn 2023/24 | Original Approved Estimate for 2024/25 | Re phasing from 2024/25 | Total Proposed Budget Requirement for 2024/25 | |
| £000's | SCHEME DESCRIPTION | £000s | £000s | £000s | £000s | £000s | £000s | £000s | £000s | £000s | |
| | Active Chelmsford | | | | | | | | | - | |
| 6 | I Dovedales Replacement Equipment | 7 | | | -1 | -1 | 6 | 4 | ł. | 4 | |
| 90 | 2 Riverside Replacement Equipment | 99 | -8 | | -1 | -9 | 90 | 148 | 8 8 | 156 | |
| 21 | 3 Riverside Plant | 32 | -11 | | | -11 | 21 | 120 |) | 13 | |
| 30 | 4 CSAC Replacement Equipment | 32 | -2 | | | -2 | 30 | 59 | 2 | . 61 | |
| 96 | 5 CSAC Expansion Fitness Room Equipment | 105 | | | -9 | -9 | 96 | 0 |) | (| |
| 5 | 6 CSAC Plant | 6 | -1 | | | -1 | 5 | 35 | 5 I | 36 | |
| 3 | 7 SWFLC Replacement Programme | 6 | -3 | | | -3 | 3 | 28 | 3 3 | 3 | |
| | 8 SWFLC Plant Replacement | 0 | | | | 0 | 0 | 68 | } | 68 | |
| | 9 SWF 3G Pitch | 0 | | | | 0 | 0 | 22 | 2 | 22 | |
| 6 | 10 Hylands House Mechanical and Electrical | 6 | | | | 0 | 6 | 36 | • | 36 | |
| | II Hylands Pavilion Infrastructure | 0 | | | | 0 | 0 | 6 |) | e | |
| 73 | 12 Hylands Pavilion Skins and Linings | 73 | | | | 0 | 73 | 0 |) | (| |
| 15 | 13 Hylands Pavilion Equipment | 15 | | | | 0 | 15 | 45 | ; | 45 | |
| 5 | 14 Hylands House Equipment | 9 | | | -4 | -4 | 5 | 61 | | 6 | |
| | Connected Chelmsford | | | | | | | - | | | |
| 453 | | 604 | | | -151 | -151 | 453 | 10 |) | 10 | |
| | I6 Digital Storage | 0 | | | | 0 | 0 | 0 |) | | |
| 24 | 17 Digital Servers | 19 | | | 5 | 5 | 24 | 0 |) | | |
| 0 | 18 Meeting Room Digital Equipment | 57 | | | | -57 | | 0 |) 57 | 5 | |

| Net Expenditure to 31/03/2024 | CAPITAL ASSET REPLACEMENT PROGRAMME | | Latest Approved Estimates for 2023/24 | Change in Scheme Phasing | New Proposal | More/Less (-) Than Approved Budgets | Net Variance for 2023/24 Additional Cost | Total Outturn 2023/24 | Original Approved Estimate for 2024/25 | Re phasing from 2024/25 | Total Proposed Budget Requirement for 2024/25 |
|--|--|--|--|--------------------------------|-----------------|--|---|-----------------------------|---|-------------------------------|---|
| 0 | 19 | Website Upgrade | 3 | | | -3 | -3 | 0 | 8 | | 8 |
| | 20 | System Upgrade | 0 | | | | 0 | 0 | 9 | | 9 |
| | 21 | System Security | 0 | | | | 0 | 0 | 20 | | 20 |
| 5 | 22 | Networks | 134 | -129 | | | -129 | 5 | 0 | 129 | 129 |
| 7 | 23 | Investment in Digital Technology - DPO | 160 | -153 | | | -153 | 7 | 215 | 153 | 368 |
| 14 | 24 | Theatres' Equipment | 15 | | | -1 | -1 | 14 | 400 | | 400 |
| | 25 | Ultra Short throw and Long Lens | | | | | | | 17 | | 17 |
| | 26 | Theatres' Plant | 0 | | | | 0 | 0 | 16 | | 16 |
| 10 | 27 | Museum Equipment and Vehicles | 10 | | | | 0 | 10 | 2 | | 2 |
| 3 | 28 | Museum Platform Lift | 12 | -9 | | | -9 | 3 | 0 | 9 | 9 |
| 25 | 29 | Civic Duties Vehicle | 25 | | | | 0 | 25 | 0 | | 0 |
| | | Fairer Chelmsford No Schemes | 0 | | | | 0 | 0 | 0 | | 0 |
| | | Greener & Safer Chelmsford | | | | | | _ | _ | | |
| 20 | | CCTV Replacement Equipment | 20 | | | 12 | 0 | 20 | 36 | 12 | 48 |
| 0 | | CCTV Various Schemes Sites CIL | 3 | -3 | | | -3 | 0 | 0 | 3 | 3 |
| 4 | 32 | CCTV Home Office GRIP Funded | 4 | | | | 0 | 4 | 0 | | 0 |
| 33 | 33 | Crematorium Equipment | 40 | -6 | | -1 | -7 | 33 | 85 | 6 | 91 |
| 14 | 34 | Crematorium Columbarium | 14 | | | | 0 | 14 | 14 | | 14 |
| 10 | 35 | Cemetery Plant | 10 | | | | 0 | 10 | 0 | | 0 |
| | 36 | Civic Centre Heating | 0 | | | | 0 | 0 | 0 | | 0 |
| 2 | 37 | Civic Centre Plant | 2 | | | | 0 | 2 | 0 | | 0 |
| | 38 | Civic Centre Floor Replacements | 0 | | | | 0 | 0 | 0 | | 0 |
| | 39 | Print and Post Room Replacement Equip. | 0 | | | | 0 | 0 | 5 | | 5 |
| 8 | 40 | Play Area Replacements | 8 | | | | 0 | 8 | 338 | | 338 |
| | 41 | Sports Equipment, floodlights, Irrigation | 0 | | | | 0 | 0 | 0 | | 0 |
| 11 | 42 | Parks and Sports Grounds Heating Systems | 12 | | | -1 | -1 | 11 | 0 | | 0 |
| 167 | 43 | Parks Replacement Vehicles and Equipment | 333 | -166 | | | -166 | 167 | 728 | 166 | 894 |
| | 44 | Chelmer Park Artificial Pitch Flood Lights | | | | | | | 37 | | 37 |
| | 45 | Melbourne 3G Pitch | 0 | | | | 0 | 0 | 4 | | 4 |
| 3 | 46 | Waterhouse Lane Depot Heating | 3 | | | | 0 | 3 | 0 | | 0 |

| Net Expenditure to 31/03/2024 | CAPITAL ASSET REPLACEMENT PROGRAMME | Latest Approved Estimates for 2023/24 | Change in Scheme Phasing | New Proposal | More/Less (-) Than Approved Budgets | Net Variance for 2023/24 Additional Cost | Total Outturn 2023/24 | Original Approved Estimate for 2024/25 | Re phasing from 2024/25 | Total Proposed Budget Requirement for 2024/25 |
|--|---|--|--------------------------------|-----------------|--|---|-----------------------------|---|-------------------------------|---|
| | 47 PHPS Vehicles and Electric Chargers | 0 | | | | 0 | 0 | 0 | | 0 |
| | 48 PHPS Air Monitoring Equipment | 0 | | | | 0 | 0 | 70 | | 70 |
| 12 | 49 Street Lighting | 30 | -19 | | 1 | -18 | 12 | 10 | 19 | 29 |
| | 50 Scootas for the Disabled | 0 | | | | 0 | 0 | 23 | | 23 |
| | 51 Town Centre Bins | 0 | | | | 0 | 0 | 0 | | 0 |
| | 52 Retail Market Equipment | 0 | | | | 0 | 0 | 6 | | 6 |
| | 53 Retail Market Plant | 0 | | | | 0 | 0 | 0 | | 0 |
| | 54 Depot Telescopic Front loader | 0 | | | | 0 | 0 | 93 | | 93 |
| | 55 Route Optimisation System | 0 | | | | 0 | 0 | 0 | | 0 |
| | 56 Freighter House Plant | 0 | | | | 0 | 0 | 0 | | 0 |
| | 57 Vehicle Wash | 0 | | | | 0 | 0 | 170 | | 170 |
| 320 | 58 Street Cleansing Vehicles | 481 | | | -161 | -161 | 320 | 339 | | 339 |
| | 59 Street Cleansing Dog Litter van | 0 | | | | 0 | 0 | 0 | | 0 |
| 0 | 60 Street Cleansing Crane Vehicle | 88 | -88 | | | -88 | 0 | 0 | 88 | 88 |
| | 61 Street Cleansing Gully Emptier | 0 | | | | 0 | 0 | 0 | | 0 |
| 0 | 62 Wet Team Equipment | 85 | -29 | | -56 | -85 | 0 | 91 | 29 | 120 |
| 0 | 63 Hit Squad Replacements | 112 | -112 | | | -112 | 0 | 0 | 112 | 112 |
| 394 | 64 Refuse Vehicles | 471 | | | -77 | -77 | 394 | 75 | | 75 |
| | 65 Vehicle Maintenance | 0 | | | | 0 | 0 | 79 | | 79 |
| | 66 Recycling Vehicles | 0 | | | | 0 | 0 | 526 | | 526 |
| 29 | 67 Recycling MRF | 30 | | | -1 | -1 | 29 | 20 | | 20 |
| | 68 Food Vehicles | 0 | | | | 0 | 0 | 278 | | 278 |
| | 69 Prov. for Replacement with Electric Veh. | 0 | | | | 0 | 0 | 100 | | 100 |
| 10 | 70 Healthy Home Loans | 5 | | | 5 | 5 | 10 | 0 | | 0 |
| 21 | 71 Discretionary Loans DFG Funded | 0 | | | 21 | 21 | 21 | 0 | | 0 |
| 23 | | 2 | | | 21 | 21 | 23 | 0 | | 0 |
| 0 | 73 RIA Grants DFG Funded | I | | | -1 | -1 | 0 | 0 | | 0 |
| 890 | 74 Disabled Facility Grants (fully externally funded) | 1,055 | | | -165 | -165 | 890 | 1,102 | | 1,102 |
| | 75 Housing Standards | 0 | | | | 0 | 0 | 0 | | 0 |
| 422 | 76 PLACE (Funded) | 372 0 | | | 50 | 50 | 422 | 0 | | 0 |
| | Growing Chelmsford | 0 | | | | | | - | | |

| Net Expenditure to 31/03/2024 | | CAPITAL ASSET REPLACEMENT PROGRAMME | Latest Approved Estimates for 2023/24 | Change in Scheme Phasing | New Proposal | More/Less (-) Than Approved Budgets | Net Variance for 2023/24 Additional Cost | Total Outturn 2023/24 | Original Approved Estimate for 2024/25 | Re phasing from 2024/25 | Total Proposed Budget Requirement for 2024/25 |
|--|----|--|---|---|-----------------|--|---|-----------------------------|---|-------------------------------|---|
| 8 | 77 | Car Park LED Lighting | 8 | | | | 0 | 8 | 0 | | 0 |
| | 78 | Car Park Pay on Foot Equipment | 0 | | | | 0 | 0 | 0 | | 0 |
| | 79 | Car Park Vehicles and Equipment | 0 | | | | 0 | 0 | 32 | | 32 |
| 3,292 | | Totals | 4,618 | -808 | 0 | -518 | -1,326 | 3,292 | 5,600 | 808 | 6,408 |
| | | | Rephasing of S Price Variation Price variation Reduced Dem Supplementary Supplementary | Variations from Latest Approved Estimate £000's Rephasing of Schemes to 2024/25 -808 Rephasing of Schemes to Later Years Price Variations Increases to be noted 10 Price variations Decreases -103 Reduced Demand -165 Supplementary Estimates New unfunded to be noted 104 | | | | | | | Projected Variations £000's 808 |
| | | | Adjustment for | | | ing | -282 | | _ | | |
| | | | Virement to ca Removed to be | | | | -82 | | - | | |
| | | | - | | | | -1,326 | | _ | | 808 |

| AP | PENDIX 4 | | | | | | |
|----|--|---------------------------|---------------------------------|-----------|---|----------------------|--|
| | | | | | | | |
| | Reasons for Variations Great | er Than £25,00 | 0 in Asset R | eplacem | ent Programme | | |
| | Scheme Description | Latest Approved Budget | Estimated Budget Required | Variation | Variation Type | Percentage Change | Reason |
| | | £000's | £000's | £000's | | | |
| | <u>2023/24</u> | | | | | | |
| | Connected Chelmsford | | | | | | |
| 15 | Digital Services Replacement Programme | 604 | 453 | -151 | Revenue Expenditure and Price Variation | -25.00% | £75K spend did not qualify as capital spend and was transferred to revenue, £76K Price Variation. |
| 18 | Meeting Room Digital Equipment | 57 | 0 | -57 | Rephasing of spend to 2024/25 | -100.00% | Replacements have been deferred to 2024/25 with installation occuring from April 2024. |
| 22 | Networks | 134 | 5 | -129 | Rephasing of spend to 2024/25 | -96.27% | Replacements have been deferred to 2024/25 as there have been delays with being able to purchase replacement network kit. |
| 23 | Investment in Digital Technology - DPO | 160 | 7 | -153 | Rephasing of spend to 2024/25 | -95.63% | Budgets have been deferred to 2024/25 awaiting for schemes to bid for funding. |
| | | | | | | | |
| | Greener and Safer Chelmsford | | | | | | |
| 43 | Parks Replacement Vehicles and Equipment | 333 | 167 | -166 | Rephasing of spend to 2024/25 | -49.85% | Replacements have been deferred to 2024/25 to maximise warranty period of new vehicle. |
| 58 | Street Cleansing Vehicles | 481 | 320 | -161 | Budget not required - Vehicles leased | -33.47% | Vehicles leased under operating and finance leases £132k. No use of capital resources operational leases are a charge to revenue. £29k saving. |
| 60 | Street Cleansing Crane Vehicle | 88 | 0 | -88 | Rephasing of spend to 2024/25 | -100.00% | Replacements have been deferred to 2024/25. Type of vehicle for replacement still under review. |
| 62 | Wet Team Equipment | 85 | 0 | -85 | Rephasing of spend to 2024/25 and budget not required -Vehicle leased | -100.00% | -29K Replacements have been deferred to 2024/25, -56K vehicle financed under operating lease, no use of cpaital resources and are a charge to revenue. |
| 63 | Hit Squad Replacements | 112 | 0 | -112 | Rephasing of spend to 2024/25 | -100.00% | Replacements have been deferred to 2024/25. One vehicle awaiting delivery and the other vehcile still reviewing the type of vehicle for replacement. |
| 64 | Refuse Vehicles | 471 | 394 | -77 | Budget not required - Vehicles leased | -16.35% | Vehicles leased under operating lease £59k. No use of capital resources, operational leases are a charge to revenue. £18k cost adjustment. |
| 74 | Disabled Facility Grants (fully externally funded) | 1055 | 890 | -165 | Increase spend Fully Funded by grant | -15.64% | Additional spend incurred that is fully funded by grant. It is difficult to predict the annual spend as it is based on third party grant applications. Actual grant received in year ± 1.198 m. The underspend against the grant is ± 308 k. |
| 76 | PLACE (Funded) | 372 | 422 | 50 | Increased spend Fully Funded | 13.44% | Additional spend incurred that is fully funded by grant. It is difficult to predict the annual spend in year. |
| | 2024/25 | | | | | | |
| | Connected Chelmsford | | | | | | |
| 18 | Meeting Room Digital Equipment | 0 | 57 | 57 | Rephasing of spend from 2023/24 | 100.00% | Replacements have been deferred to 2024/25. See above. |
| 22 | Networks | 0 | 129 | 129 | Rephasing of spend from 2023/24 | 100.00% | Replacements have been deferred to 2024/25. See above. |
| 23 | Investment in Digital Technology - DPO | 215 | 368 | 153 | Rephasing of spend from 2023/24 | 71.16% | Replacements have been deferred to 2024/25. See above. |
| | Greener and Safer Chelmsford | | | | | | |
| 42 | Parks Replacement Vehicles and Equipment | 728 | 894 | 144 | Rephasing of spend from 2023/24 | 22.80% | Replacements have been deferred to 2024/25. See above. |
| | Street Cleansing Crane Vehicle | /28 | 88 | | 1 0 1 | 100.00% | Replacements have been deferred to 2024/25. See above. |
| | Wet Team Equipment | 91 | 120 | | Rephasing of spend from 2023/24 | 31.87% | Replacements have been deferred to 2024/25. See above. |
| | Hit Squad Replacements | 0 | | | Rephasing of spend from 2023/24 | 100.00% | Replacements have been deferred to 2024/25. See above. |